

KC-CDO Sample Course Schedule

Semester I: Kyoto University

Basic Subjects	Credits
Corporate Finance and Capital Markets	2
Managerial Accounting	2
Marketing	2
Governance and Ethics	2
Leadership Development	2
Strategic Management	2

Semester II and III: Cornell University

Core Subjects	Credits
Operations Management	2
Management Communications	2
Leadership and Ethics I	1.5
Leadership and Ethics II	1.5
Dean's Distinguished Lecture Series	2
Properties Development & Planning	2
Human Resources Management	2
Master Class	2

Sample Electives	Credits
Entrepreneurial Management	3
Developing Service-Based Business Models and Plans	3
Restaurant Entrepreneurship	3
Brand Management	3
Revenue Management	3
Negotiations in the Hospitality Industry	3
Wine Marketing	3
Luxury Marketing	3
Advanced Business Modeling	2
Consumer Behavior	3
Catering and Special Events Management	3
Restaurant Development	3
Project Management for Hospitality Real Estate Development	3
Data Driven Marketing	1.5
Principles of Real Estate	3
Management Writing	1.5
Management Presentations	1.5
Negotiations	1.5
Health and Healing Studio	4
Leaders in Emerging Markets	1

Management Consulting Essentials	1.5
Leaders in Family Enterprise Practice and Theory	1
Core Leadership Skills for a VUCA World	1
Managerial Spreadsheet Modeling	1.5
Behavioral Economics and Managerial Decisions	3

Semester IV: Kyoto University

Sample Specialized Subjects	Credits
Firms & Industrial Organization in Japan	2
International Accounting	2
Development Dynamics and Policy Perspectives	2
Cross Cultural Management	2
Business Modeling and Design	2
Corporate Strategy & Organization	2
Business Analysis and Valuation	2
Finance, Strategy, and Value Creation of Corporation	2

Sample Business Practice Subjects	Credits
Turnaround Management	2
Project Finance	2
Risk Management & Finance	2
Global Social Entrepreneurship and Leadership Style	2
AI and Hospitality	2
Innovative Hospitality Management	2
Capital Market and Corporate Governance	2

Advanced Subjects	Credits
Workshop	2

*Subject titles and semesters offered are subject to change.