

KYOTO
UNIVERSITY
GRADUATE
SCHOOL OF
MANAGEMENT

2021



京都大学経営管理大学院
Graduate School of Management, Kyoto University



Message from the Dean



Dean, Graduate School of Management,
Kyoto University

Dr. Keiichi Toda

The Graduate School of Management (GSM) of Kyoto University was established in April, 2006 in Kyoto, the ancient capital of Japan where tradition and innovation are continuously assimilated. GSM aims at human resource development for highly professional management. Since GSM was founded to offer an MBA program, it has developed a unique educational system that draws upon the latest research in management, as well as advanced and specialized business practices. Especially, it has focused on issues and potential solutions for a global and sustainable society in the 21st century, an era of digital transformation and environmental challenges.

GSM is home to highly specialized professors and professionals in various fields such as economics, management, engineering and informatics. They collaborate to contribute unique educational programs to students and also contribute to development of innovative research broadly as well as deeply.

In 2016, the Ph.D. program was established with a capacity of 7 students per year. In 2018, GSM developed a new MBA course in Tourism and Hospitality Management. In addition, in 2019, GSM inaugurated a high potential MBA course with Cornell University, and expanded the English-only MBA programs. As a result, total MBA student capacity amounts to 100 per year. GSM delivers various educational opportunities to foreign and domestic students with diverse backgrounds.

In the future, GSM will make every effort to become a strong hold of management education and research in global society.



GSM Identity

In keeping with the strong academic and creative traditions of Kyoto University, the Graduate School of Management (GSM) aims to make unique contributions to the art and science of management and to produce global business leaders who are willing to take on societal and business challenges. Situated in Kyoto, a city with both a distinct identity and global connections, GSM seeks to make a worldwide impact through education and research.

In addition to inculcating practical knowledge and scientific and logical reasoning, GSM encourages students to become leaders that take thoughtful, proactive action in business and policy. GSM also values the frank and open discussions of many voices, which helps students grow beyond their mindsets and reach towards the undiscovered.

Promoting Globalization

We established an English-only MBA program in International Project Management (IPROMAC) in 2011. In 2019, we expanded this focus area to include two separate programs: International Business Administration (i-BA) program for training global leaders, and International Project Management (i-PM) program for developing the managers that will lead mega-scale international projects to completion.

In addition, in 2019, Kyoto University and Cornell University (USA) have jointly established a new, highly promising course. It is designed to confer both an MBA degree from Kyoto University and a Master of Management in Hospitality (MMH) degree from Cornell University in two years. With a new curriculum jointly implemented by these two world-leading universities, we will provide an excellent educational opportunity for the development of leaders with a hospitality focus.

Furthermore, we are working closely with international universities and partner organizations through student exchange agreements and joint research agreements. We are also expanding our joint degree programs such as those with National Taiwan University and University of Hamburg are pursuing more scholarly exchange opportunities based on such agreements.

Industry-Government-Academia Collaboration

GSM has numerous endowed chairs, endowed lecture series, and collaborative research courses that enhance the multi-faceted, practical education and research of our MBA and Ph.D. programs. Building on industry-government-academia collaboration, we also provide various Executive MBA programs, an MBA introductory program, and local human resource development programs, some of which are categorized as certificate programs, in order to meet the urgent current requirements of society.

Kyoto University * as of May 1, 2020



Established in 1897

10 Faculties
18 Graduate Schools
13 Research Institutes
21 Centers and Facilities

13,100 Undergraduates
9,500 Graduate Students
2,700 International Students

Graduate School of Management

249 Students in Total
39% International Students

International MBA Program *in English

1 Fostering international business leaders — International Business Administration Program (i-BA)

This program welcoming students from all over the world and offers MBA coursework in English to become business leaders.

2 Fostering international project managers — International Project Management Program (i-PM)

This program provides the knowledge and skills for graduates to become managers of projects, including international megaprojects.

3 Global professionals in management and hospitality — Kyoto-Cornell International Collaborative Degree Opportunity (KC-CDO)

This course offers a curriculum in management and hospitality for one year each at Kyoto University and Cornell University. Upon completion, students will be awarded master's degrees from both universities. Applicants to the KC-CDO must submit separate applications to both universities.

Curriculum Structure (For i-BA and i-PM)

- 2 subjects with a minimum of 4 credits (Workshop I & II)

Advanced Subjects

- 8 or more credits including a minimum of 6 credits specified by the program

Business Practice Subjects

- 14 or more credits including a minimum of 10 credits specified by the program

Specialized Subjects

- 16 or more credits

Basic Subjects

2nd Year

A Master's thesis is not required for degree completion.

Semester 3 & 4

Move up to Year 2
A minimum of 16 credits from both basic and specialized subjects including 10 or more credits of basic subjects.

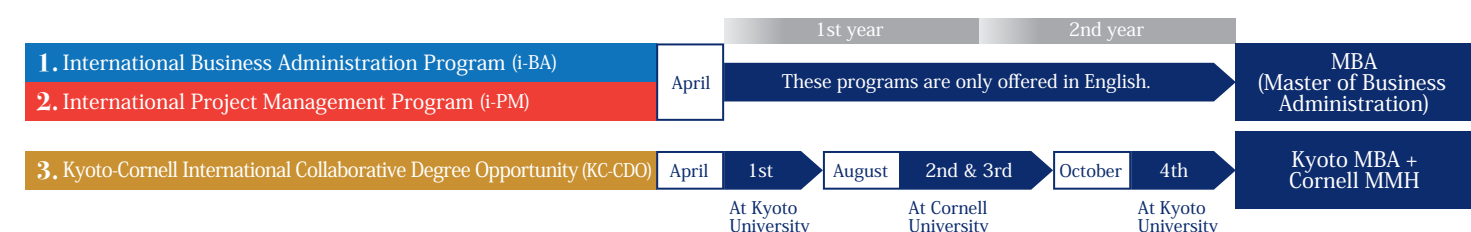
1st Year

Semester 1 & 2

Students may take a maximum of 18 credits per semester and 36 per year.

* The KC-CDO course provides a different curriculum structure. Please find details at <http://www.gsm.kyoto-u.ac.jp/en/cornell>

Program Structure * in English



MBA Program

Practical Education Linking Theory and Business

*in Japanese

The aim is to learn theoretical methods of business administration, which can be applied to solve real problems in companies, public agencies, and NPOs. Our students come from diverse backgrounds, including those who continue to work in the field, those who are transitioning into this field, and international students.

1 Achievement of strategic advantage — Business Leadership Program

The goal is to unite theory and practice as a means to achieve a strategic advantage by establishing strong leadership amid ever intensifying global competition.

2 Innovating in service society — Service & Hospitality Program

Value in present society lies largely in services. We produce professionals who can design and manage innovative services and co-create unique value in society.

3 Fostering of project managers with balanced skills — Project Operations Management Program

We nurture project managers with an international focus and balanced management skills who will work on large-scale international projects, new technologies and information system development.

4 Development of interdisciplinary professional skills — Finance & Accounting Program

We foster professionals who have high expertise in both finance and accounting, such as CPAs with sophisticated financial knowledge, and fund managers with excellent accounting expertise.

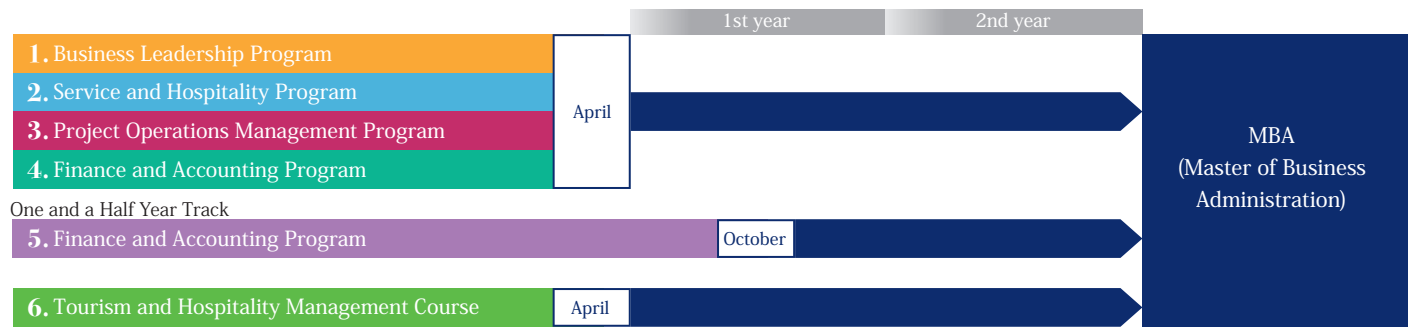
5 Development of interdisciplinary professional skills (for qualified individuals only) — Finance & Accounting Program

This program is designed to be completed in 1.5 years for those who already work as qualified finance and accounting professionals.

6 Development of Destination Management Capabilities — Tourism and Hospitality Management Course

We foster professionals who will contribute to destination management, based on professional knowledge of tourism science.

Program Structure * in Japanese



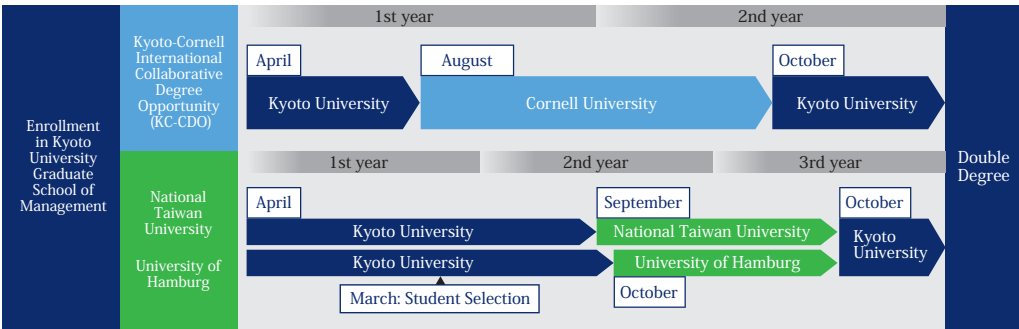
International Double Degree Opportunities

Kyoto-Cornell International Collaborative Degree Opportunity (KC-CDO)

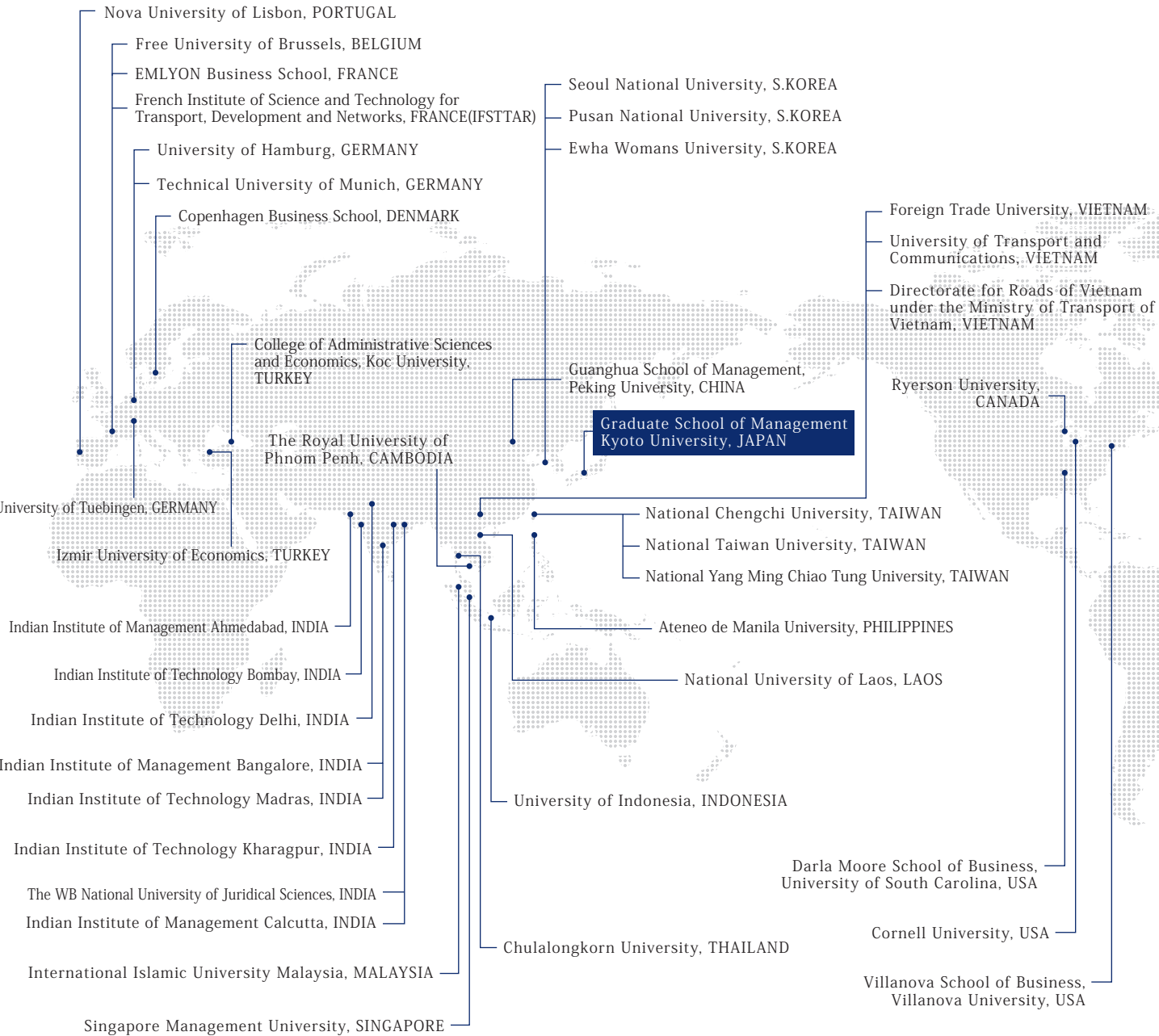
This is a two-year course offering students the opportunity to be conferred two degrees, an MBA from Kyoto University, and an MMH from Cornell University. Applicants are required to successfully complete the admission procedures of both universities.

Two Degrees in Three Years

After studying for a year and a half at Kyoto University, selected students join the program at the National Taiwan University (Accounting Program, Global MBA) or the University of Hamburg (Hamburg Business School). Upon completion, students earn two Master's degrees



International Partners



Ph.D. Program on Management Science

This program is designed for individuals who have already obtained their MBA or master degree and have professional experience to cultivate highly educated professionals. Students obtain a doctorate and will play active roles in business fields in private companies. The program is designed so that students can continue to work while earning their doctoral degree. Length of study is basically three years.(in Japanese)

Three Main Research Fields



Research Collaboration

Fusion and Professional Knowledge Upgrade of Various Fields

Clarifying and addressing complicated management-related phenomena requires professional knowledge in many fields, including economics, business administration, engineering, and informatics, to be fused. We maintain close contact with companies and public agencies to recognize real problems and use management studies to solve problems in an interdisciplinary way. We contribute to the improvement of existing educational programs and the development of new programs in the Graduate School of Management.



Center for Research in Business Administration

The Center is the basis for the efficient management of various managerial research projects, including industry-academia-government collaborations and international collaborations.

Courses by Visiting Professors on Urban/Regional Management

Knowledge sharing and human resource development for professionals, technicians, and researchers (in industry, academia, and government) in urban and regional management.

Courses by Visiting Professors on National Land Management

Knowledge sharing and human resource development for professionals, technicians, and researchers (in industry, academia and government) in national land management.

Courses by Visiting Professors on Project Finance

Human resource development and joint research through project finance in collaboration with Japan Bank for International Cooperation (JBIC).

Practice of Informatics for Business Chair

This chair will collaborate with companies to study methods for IT business literacy that is required to be used in all types of businesses, and provide educational programs to Kyoto University students and working people.

Collaborative Research Chair for Securities Investment

New stock price index development based on the research and results of long term investing and human resource development for professionals in finance.

Tuition

Category	Annual tuition	Semi-annual tuition	Admission fee	Entrance examination fee
Graduate Students	535,800 yen	267,900 yen	282,000 yen	*10,000 yen **30,000 yen

* For International Programs.
** Except International Programs.
*** For KC-CDO course, please find the details at <https://www.gsm.kyoto-u.ac.jp/en/cornell>
Note: Exchange students are not required to pay tuition to Kyoto University.



https://www.kyoto-u.ac.jp/en/current/how_to/tuition/tuition-and-fees.html
Kyoto University webpage on the “Tuition and Fees” .

Financial Aid



https://www.kyoto-u.ac.jp/en/current/how_to/financial_aid
Kyoto University webpage on the “Financial Aid” .



Asli M.Colpan, Professor

- ① Business Leadership Program, i-BA Program, KC-CDO
- ② Strategic Management, Corporate Governance, International Business



Yosuke HIGO, Professor

- ① Project Operations Management Program, i-PM Program
- ② Geo-disaster Prevention, Geotechnical Engineering



Hiroyuki MATSUI, Professor

- ① Business Leadership Program
- ② Planning Theory, Decision Making Support, Gaming Simulation



Tomoki SEKIGUCHI, Professor

- ① Service and Hospitality Program, KC-CDO
- ② Human Resource Management, Organizational Behavior



Naoki WAKABAYASHI, Professor

- ① Service and Hospitality Program, Tourism and Hospitality Management Course
- ② Organizational Behavior, Human Resource Management, Network Organization



Tadashi YAMADA, Professor

- ① Project Operations Management Program, i-PM Program
- ② Logistics, Transport Planning



Yutaka YAMAUCHI, Professor

- ① Service and Hospitality Program, i-BA Program
- ② Organization Theory, Ethnography, Ethnomethodology



Katsuji ISHIHARA, Professor

- ① Project Operations Management Program, Service and Hospitality Program
- ② Environment Management, Public Private Partnership



Hiroto KODA, Professor

- ① Finance and Accounting Program
- ② Financial and Capital Market Regulations, Corporate Finance and Business Strategy, Private Equity, Innovation



Takanori ADACHI, Associate Professor

- ① Business Leadership Program, i-BA Program
- ② Industrial Organization, Competition Policy, Applied Microeconomics, Empirical Microeconomics



Spring H. Han, Associate Professor

- ① Service and Hospitality Program, i-BA Program, KC-CDO
- ② Service Marketing, Hospitality Management



Yoshiaki AMANO, Senior Lecturer

- ① Finance and Accounting Program
- ② Financial Accounting, Mergers and Acquisitions



Yoshinori HARA, Professor

- ① Service and Hospitality Program, Project Operations Management Program, KC-CDO
- ② Service Innovation, Service Value Creation Management, IT & Knowledge Management



Nobuyuki ISAGAWA, Professor

- ① Finance and Accounting Program
- ② Corporate Finance, Valuation, Value-Based Management



Norio SAWABE, Professor

- ① Finance and Accounting Program, i-BA Program
- ② Accounting, Management Accounting, Management Control



Keiichi TODA, Professor

- ① Project Operations Management Program, i-PM Program
- ② River Basin Management, Urban Flood Control, Underground Space Management



Yasunaga WAKABAYASHI, Professor

- ① Business Leadership Program, Service and Hospitality Program, Tourism and Hospitality Management Course
- ② Marketing, Distribution, Commerce, Service, Entrepreneur, Critical Thinking



Takashi YAMAMOTO, Professor

- ① Project Operations Management Program, i-PM Program
- ② Maintenance of Infrastructure, Construction Materials, Concrete Engineering



Ryo EJIRI, Professor

- ① Project Operations Management Program, Service and Hospitality Program
- ② Business Management, Public Asset Management, Transportation Management Systems



Tadao KIKUCHI, Professor

- ① Service and Hospitality Program
- ② Hospitality Management, Finance



Takashi MITACHI, Professor

- ① Business Leadership Program, KC-CDO
- ② Strategy, Value Management and Risk, Leadership



William Baber, Associate Professor

- ① i-BA Program, i-PM Program
- ② Business Negotiation, Cross Cultural Management



Tetsuharu OBA, Associate Professor

- ① Project Operations Management Program, i-PM Program
- ② Urban and Regional Planning



Masahito KATO, Senior Lecturer

- ① Finance and Accounting Program
- ② Corporate Finance, Security Analyst



Ting LIU, Senior Lecturer

- ① Business Leadership Program, i-BA Program
- ② Human Resource Management, Organizational Behavior



Hidetaka KAWAKITA, Distinguished Professor (Kyoto University Professor, Emeritus)

- ② Securities Investment Theory, Securities Market Analysis, Financial Market Design



Tetsuo FUJITA, Professor

- ② Strategic Management of Information Technology, Innovation



Shogo MIYAJIMA, Professor

- ① Project Operations Management Program
- ② Global Logistics, Port Facilities



Masato YODO, Professor

- ① Project Operations Management Program
- ② Regional Economics, Social Capital



Kyoko OKAMURA, Associate Professor

- ① Project Operations Management Program
- ② Port Logistics



Emi Doyle, Senior Lecturer

- ② International development, Infrastructure Project (Planning and Management)



Takamitsu IIZUKA, Assistant Professor

- ② Management Accounting



Eriko SUENAGA, Assistant Professor

- ② Workshop Design, Communication Design, Drama education



Masao ARAKI, Adjunct Professor

- ② Project Finance, International Finance



Gautam Ray, Adjunct Professor

- ② Economic Growth and Development, Public Policy Analysis, Supply Chain Management



Keiji IMAJO, Adjunct Professor

- ② Venture Finance, New Business Development, Business Strategy



Kazuya ISHIO, Adjunct Professor

- ② Service Innovation, Strategic Management



Satoshi SHIMADA, Senior Lecturer

- ① Service and Hospitality Program, i-PM Program
- ② Service Engineering, Serviceology



Kiyoshi KOBAYASHI, Distinguished Professor (Kyoto University Professor, Emeritus)

- ② Planning/Management



Yoshikazu MAEGAWA, Professor

- ① Service and Hospitality Program, Tourism and Hospitality Management Course
- ② Innovation, Service & Tourism Industry Management, Business Development



Takashi TAMAKOSHI, Professor

- ② Bridge Engineering, Maintenance Engineering



Keiji MURAKAMI, Associate Professor

- ① Project Operations Management Program, i-PM Program
- ② Risk Management, Strategic Management, Marketing



Rengyo, Associate Professor

- ① Service and Hospitality Program
- ② Art, Drama, Communication Design, Active Learning



Hisashi MASUDA, Senior Lecturer

- ① Service and Hospitality Program, Tourism and Hospitality Management Course
- ② Service Science, Marketing Research, Service Engineering



Chiaki ITO, Assistant Professor

- ② Entrepreneurship and Management, Interview and Dialogue, Clinical Management



Susumu TAKASE, Assistant Professor

- ② Entrepreneurship, Academic Entrepreneurship, Organizational Behavior



Osamu FUJIKI, Adjunct Professor

- ② Asset Management, Policy for International Standardization, Environmental and Sanitary Engineering



Takeshi HONDA, Adjunct Professor

- ② Urban Planning



Tomoo INOUE, Adjunct Professor

- ② Civil Engineering



Hideki IWAKI, Adjunct Professor

- ② Mathematical Finance, Financial Engineering



Hideaki IZUMI, Adjunct Professor
② Innovation Management, Technology Strategy



Hirotaka KAWANO, Adjunct Professor
(Kyoto University Professor, Emeritus)
② Operation and Maintenance of Infrastructure



Yuji KIMURA, Adjunct Professor
② Buyout, Private Equity, Business Management, M&A



Goro KUMAGAI, Adjunct Professor
② Financial and Capital Market Theory, Investment Theory, Corporate Finance



Jun MITARAI, Adjunct Professor
② City and Town Management, City Planning, Disasters reconstruction, Landscape Institution, Urban Greenery



Takehiko NAGUMO, Adjunct Professor
② Strategic Management, Management Control, Management Accounting, Data Management



Kenji ONO, Adjunct Professor
② Emergency Relief Logistics, Business Continuity Management, Supply Chain Management



Nobuo SAYAMA, Adjunct Professor
② M&A, Buyout, Management, Bankruptcy



Masayuki TAKADA, Adjunct Professor
② Port Policy, Industrial Competitiveness



Takeshi TAKENAKA, Adjunct Professor
② Service Engineering, Cognitive Psychology, Data Mining



Yuji TSUTSUI, Adjunct Professor
② Urban Planning



Masashi YAMADA, Adjunct Professor
② Valuation, Equity Valuation, Finance



Mikio YOSHIOKA, Adjunct Professor
② Civil Engineering



Yasuyuki KATO, Adjunct Professor
② Financial Engineering, Investment Theory



Toichi KIMURA, Adjunct Professor
② Corporate Management, Business Creation, Human Resources Development



Kenichiro KITAMURA, Adjunct Professor
② International Finance (Project Finance, Development Finance)



Okihiro MARUTA, Adjunct Professor
② Management Accounting



Masafumi MIYATA, Adjunct Professor
② Port Engineering, Reliability-Based Design, Technical Standard



Noriko OKADA, Adjunct Professor
② Investor Relations and Corporate Communication



Ichiro OTA, Adjunct Professor
② Corporate Finance, Management Strategy, M&A, Turnaround



Katsumi SEKI, Adjunct Professor
② Civil Engineering



Hajime TAKEBAYASHI, Adjunct Professor
② Business Model Marketing, Motivation Management



Yoshihiro TOKUGA, Adjunct Professor
(Kyoto University Professor, Emeritus)
② International Accounting, Financial Accounting, Business Analysis



Kunihiro YAMADA, Adjunct Professor
② Civil Engineering



Yasushi YOSHIDA, Adjunct Professor
② Community Development, Urban Planning, Urban Policy



Kazuya AOKI, Adjunct Associate Professor
② Infrastructure Management



Daisuke ASAOKA, Adjunct Associate Professor
② Corporate Finance, M&A, Corporate Governance



Junya IIDA, Adjunct Associate Professor
② Port Logistics, Supply Chain Management, System Linkage



Shotaro MINAMI, Adjunct Associate Professor
② Asset Management, Quantitative Investing, Engagement Investing, Artificial Intelligence Finance



Koji TAKABAYASHI, Adjunct Associate Professor
② Consulting in hotel investment and development



Ryoko UEDA, Adjunct Associate Professor
② Corporate Governance, Capital Market, Company Law



Raphael Cheminat, Adjunct Professor
② Banking and Finance, Strategic Management, International Management



Takashi HIKINO, Adjunct Professor
② International Management, Management Strategy, Corporate Governance, Management History



Robin Holt, Adjunct Professor
② Strategy and Organization, Ethics and Aesthetics, Entrepreneurial Activity, Craft-Based Production



Fumio HOSHI, Adjunct Professor
② Project Finance, International Mega Projects



Takashi INOUE, Adjunct Professor
② Public Relations



Yoshihiro KAWAI, Adjunct Professor
② International Management, Finance, Public Policies, Leadership



Sachiko KUNO, Adjunct Professor
② Drug Discovery, Entrepreneurship, Social Entrepreneurial Ecosystem, Global Leadership Development



Shigeru MATSUMOTO, Adjunct Professor
② M&A, Business Analysis



Maki FUKAMI, Adjunct Associate Professor
② Emergency Management, Organization Theory, Human Resource Development



Shuichi KAMATA, Adjunct Associate Professor
② Urban Planning, Urban Development, Urban Environment and Energy



Akiko MURAI, Adjunct Associate Professor
② Global Talent Management, Leadership Development, Leadership and Career Coach, Sustainable Development Goals



Yousuke TSUTSUMI, Adjunct Associate Professor
② Community Development, Urban Planning



Masaki YAMAKAWA, Adjunct Associate Professor
② M&A, Business Succession, Corporate Accounting



Hitomi GODO, Adjunct Professor
② Civil Engineering



Daniel Hjorth, Adjunct Professor
② Entrepreneurship, Management Philosophy, Organization Theory, Creativity and Innovation, Aesthetics and Organization



Munetaka HORIGUCHI, Adjunct Professor
② Project Finance(PF), Infrastructure and finance , International Finance Transaction and Laws



Senko IKENOBO, Adjunct Professor
② Ikebana (Japanese Flower Arranging)



Satoshi IWAO, Adjunct Professor
② Hospital Management, Health Care Management, Home Health Care, Epidemiology, Gerontology



Kwangmoon KIM, Adjunct Professor
② Transport & Regional Economy, Economic Statistics, International Development Planning & Management



Kathy MATSUI, Adjunct Professor
② Global Human Resource Development, Diversity Management



Yasunari MATSUURA, Adjunct Professor
② Global business leader development / Strategy



Takeo MORI, Adjunct Professor

② Public Private Partnership



Yukio NAKAJIMA, Adjunct Professor

② Financial Management, Corporate Strategy, Investor Relations



Sumie NAKAYAMA, Adjunct Professor

② Energy model analysis, Climate policy



Mahito NOGUCHI, Adjunct Professor

② Valuation, Equity Valuation, Finance



AAhad M.Osman-Gani, Adjunct Professor

② Human Resource Development (HRD), International Management



Toru SHIKIBU, Adjunct Professor

② International Financial Policy, International Financial Supervision, International Development



Chiaki TANUMA, Adjunct Professor

② Hospitality Management



Tomihiro WATANABE, Adjunct Professor

② Port Logistics, Port Planning, Global Logistics



Takeshi YAMAWAKI, Adjunct Professor

② Media Theory, Media Literacy, American Politics, International Economy



D. Teddy Zhang, Adjunct Professor

② Global hospitality investment, Private Equity, Entrepreneurship, Business leadership



Toshihiro UENO, Adjunct Senior Lecturer

② Regional Economics, Regional industrial system, Small Business Management, Regional Policy



Takahisa NISHIWAKI, Teaching Professional

② Management Strategy, Management Accounting



Shusai NAGAI, Adjunct Professor

② Corporate Finance, Corporate Governance, Management Accounting, Management Control, Banking



Shouich NAKATANI, Adjunct Professor

② Infrastructure Management, Bridge Construction Engineering



Junji NISHIDA, Adjunct Professor

② Traffic Management, Information System / IoT, Business Creation, Community Design, Smart City



Toshihiko OMOTO, Adjunct Professor

② Contract Management, Dispute Resolution



Takeshi SHIBASAKI, Adjunct Professor

② Securities Market, Finance, Banking and Financial System



Keiichi TAMURA, Adjunct Professor

② Infrastructure Management, Earthquake Engineering



Makoto USUI, Adjunct Professor

② Service Innovation, Management of Technology, Practical Use of IT



Mitsuyo YAMAMOTO, Adjunct Professor

② General Management, Leadership, Corporate Strategy and Business Strategy, Corporate Succession and Change Management



Shigeru YOSHINAGA, Adjunct Professor

② Accounting for SMEs



Reona ONOUE, Adjunct Associate Professor

② Public Relations, Mass Media, Journalism, Crisis Management, Lobbying



Hajime WATANABE, Adjunct Senior Lecturer

② International Infrastructure Development (Disaster Management, Water Resources Management)



Emi TOHYAMA, Teaching Professional

② Linguistics, Cross-cultural communication

Department of Business Administration, Graduate School of Management, Kyoto University

Establishment: April 2006

Student Capacity: 100 students per year (200 students in total)

Degree: MBA / Master of Business Administration

Department of Management Science, Graduate School of Management, Kyoto University

Establishment: April 2016

Student Capacity: 7 students per year (21 students in total)

Degree: Doctor of Philosophy in Management Science

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<http://www.gsm.kyoto-u.ac.jp/en/>

Ranked #1 Business School
in Western Japan
for three consecutive years
(since 2012)
by the Nikkei Journal

1st

Most Nobel laureates
university in Asia



京都大学

